



Old Scotch Collegians' Association  
**Annual Report**  
**2023**



OLD SCOTCH  
COLLEGIANS  
ASSOCIATION





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OLD SCOTCH COLLEGIANS' ASSOCIATION  
A.B.N. 98 004 198 403

FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE, 2023

REGISTERED OFFICE and PRINCIPAL PLACE of BUSINESS:  
1 MORRISON STREET  
HAWTHORN VICTORIA 3122

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# OSCA Council

For the year 2022-23



Stephen Webster ('73)  
President



Matthew Guthridge ('91)  
Senior Vice President



Alistair Macrae ('94)  
Junior Vice-President  
Chair, GFR



Philip Wright ('69)  
Treasurer



James Adams ('05)  
Chair, Events & Branches



Ben James ('89)  
GFR



Peter Lam ('99)  
Chair, Careers &  
Connections



Chris McArthur ('81)  
GFR



Luke Stanistreet ('95)  
GFR



Nick Schiffer ('88)  
Careers & Connections



Mark Tolson ('73)  
Chair, Marketing &  
Communications

## Secretary



Scott Montgomery ('85)  
Executive Director

# President's Report 2022-23

I have included in this report events that occurred after the end of the financial year. They are important initiatives by the Council, the planning for which started before the pandemic or would be very old news in next year's report.

## ***From Covid catch ups to post covid life***

The second half of 2022 continued the theme of multiyear reunions to make up for the events lost in 2020 and 2021. The OSCA office, although under severe pressure, had developed a rhythm for holding successful events. OSCA's Treasurer, Philip Wright ('69) continued to fill Scott Montgomery's Executive Director role as Scott progressively returned to fulltime work following his cardiac arrest. Fortunately, Caroline Taylor (OSCA's Events and Communications Co-ordinator) and Will Dixon ('19) (OSCA Digital Content and Communication Support) were magnificent as the office transitioned into post-covid life.

We welcomed Dr Scott Marsh as the 10th Principal of Scotch College. He has strongly embraced the concepts of the *Cardinal Thread* and the Scotch Family, and his positive engagement with OSCA has been very warmly reciprocated. The relationship between the Principal and OSCA is important as a vehicle for communication and feedback between the School and the greater Scotch community. OSCA is confident of a strong and enduring relationship with Dr Marsh, guided by the respect and consideration we have shown to his predecessors.

Attendance at the reunions and branch events was strong. The need to reconnect and the pull of the *Cardinal Thread* – that intangible and invisible connection, that feeling and emotion - drew the Scotch Family together. After so many months of videoconferencing, those who could attend were delighted to be face-to-face with real people again. It mattered to be together again, as strange as it seemed at first, and it was a tangible recognition that life could move to a new normal.

## **Events and engagement**

OSCA has a long history with its regional branches' events which are always well attended. We are indebted to the hosts who play a critical role in rallying the locals and assisting the OSCA office with these events. Notable mentions: Victoria Northeast/Rutherglen Branch - Ken Jasper ('55), Bellarine Branch - John Christensen ('58), Central Victoria/Bendigo Branch - Peter Hyett ('80) and Perth Branch - John Kollosche ('56).

The strength of the *Cardinal Thread* is seen in the gatherings of OSCA alumni and members of the Scotch Family who met recently in New York, Bangkok and Perth.

OSCA hosted a very special event for the school and wider Scotch Family with the Memorial Hall Centenary & Remembrance Day Assembly on 11 November 2022, with close to 300 in attendance.

This was followed by our first in-person Annual General Meeting and Presidents' Dinner for three years. By then, people were keen to gather and this was reflected in the large attendance. We were delighted that Dr Scott Marsh and his wife Anna joined us for the event, before the commencement of his tenure, and were hosted by a table of young Old Boys, including their president and MC for the night, Teddy Webster ('17). Young Old Boy participation was strong with the School Captain Dion Whitfield giving the Acknowledgement of Country and William Wilson ('12) performing the Address to the Haggis. A highlight of the night was the performance by members of the cast of *The Scarlet Pimpernel* from the then upcoming OSMaD production. We were also joined by the president and secretary of the Scotch Parents' Association (SPA).

OSCA's 94th Annual Dinner was held on 26 May 2023 with the Lord Mayor of Melbourne, The Rt Hon Sally Capp, as the Guest of Honour. OSCA was delighted to welcome Dr and Mrs Marsh to their first Annual Dinner. Scott quickly disarmed the audience by acknowledging his newly acquired nickname and, after singing a ditty and playing a trumpet serenade, received a standing ovation and chants of "Colonel, Colonel" from the young Old Boys in the bleachers. Young Old Boys in their first decade after leaving school again provided more than a quarter of the Old Boys in attendance.

The Sydney Branch event held in a Paddington pub in August 2023 was well attended. We were thrilled to be joined by Dr Marsh, who was interviewed by Scott Montgomery and spent the evening talking with the many Old Boys there. The enthusiasm to strengthen Old Boy connectivity in Sydney is growing through initiatives to better-integrate Sydney and Melbourne together, helped by having a Sydney Old Boy join both OSCA Council and School Council. OSCA sees the opportunity to continue to grow this connection, and there was much talk that night about contributing to the development of rugby at the school through the support of the Old Boys.

OSCA was delighted with the success of the inaugural OSCA Business Networking Breakfast at Zinc, Federation Square. Old Boy Tristan Foenander ('04) as MC, led the panel discussion with current parent, Amanda Sellers, Old Boys James Douglas ('84) and Christian Johnston ('90) sharing their experiences and providing insights into the world of business.

The breakfast was attended by members of the Scotch Family from a variety of professional sectors, students undertaking tertiary study and a group of Year 11 Scotch students participating in the school's mentor program.

The Victorian Scottish Heritage Cultural Foundation (VSHCF) is now in its 13th year and has grown to be recognised as a leading body in the promotion of Scottish heritage and culture in Victoria, with a particular interest in secondary education and the arts. Over the month of July the seventh Melbourne Tartan Festival was held. This year's program comprising around 30 events, included the Tartan Day Parade with 200+ mass pipe bands (including the OSCA Pipe Band) marching down Collins Street, concerts and ceilidhs, Victorian piping and dancing championships, and a Gala Dinner and concert at the Melbourne Town Hall. The dinner was the third held, and largest thus far, with 298 attendees. The support of OSCA and the wider Scotch Family, of the dinner and program, was much appreciated.

## Other initiatives

To help regain momentum lost during the pandemic, the OSCA Council focused on establishing measurable outcomes in 2023 and beyond. We settled on three key priorities: **3 for 23**. They support OSCA's strategy and focus on:

1. providing networking and career guidance opportunities through the newly formed careers and connections committee;
2. ensuring that the OSCA Council and its Executive is resourced and capable of delivering and communicating these goals via different channels to the Scotch diaspora; and
3. connecting better with the Scotch Family through engagement with the Scotch Parents' Association.

To better carry out the work of the OSCA office and to assist with the YOBS' activities and secretarial role of the YOBS' Committee, Jacob Hooke ('22) joined the team on a part-time basis as Will Dixon's ('19) university commitments took him away from Melbourne; we are very grateful that Will is able to continue to help with communications. Shell Shi (a Scotch parent and member of the Music Auxiliary) also joined the office three days a week from June 2023.

## Governance and risk

OSCA Council is increasingly conscious of its governance role in relation to the School and the need to cultivate a strong School Council. OSCA continues to strengthen its relationships with its five Group B nominees to School Council, and has provided feedback to School Council on what OSCA is hearing from Old Boys – whether anecdotally or via formal survey.

In turn, OSCA Council continues to work on improving its own governance. This includes assuring that future Councils are positioned to embrace the best talent available, and further embedding risk management as a central theme.

## Young Old Boys

The Young Old Boys (YOBs') committee has continued to be active in supporting boys through their post-school lives. The YOBs' committee has built a strong digital presence of approximately 1200 Instagram followers and strong numbers of YOBs at various OSCA events. Additionally, the OSCA Podcast continues to have a strong listener base with a diverse range of guests – including Tom Batty. Further, the 2023 Annual Dinner again saw large numbers of YOBs participating.

It is crucial to the YOBs' engagement model that they continue to adapt and stay relevant to the evolving needs of school leavers. In that light, the YOBs' group engaged with the departing Class of 2022 to understand what support they required to help manage their transition out of school. Particularly with the help of Will Dixon, a new plan to engage with students from Year 11 and towards one year out of school was developed. This seeks to evolve from the original '*Beyond the Gates*' model which, albeit originally successful, became less appealing to their demographic. This plan will require engagement with the School and will seek to be implemented in 2024.

The YOBs found success with two new methods of engagement that will be further expanded to provide further connections. Firstly, the YOBs hosted 'Coffee Catchups' at the University of Melbourne and Monash University during Semester 1 2023. These events saw strong attendance and received positive feedback, particularly for their ability to connect boys with each other and to increase awareness of OSCA's offerings. An expanded model for Semester 2 2023 will include more universities and greater advertisement of OSCA's clubs and societies. This initiative had originally been slated for 2020 but was lost to the Covid years.

Secondly, the YOBs hosted a Responsible Serving of Alcohol (RSA) training session at Scotch during May 2023, which drew good numbers and provides a tangible benefit to the skills development of YOBs entering the workforce. The YOBs are seeking to expand upon this in 2024.

The YOBs' committee usually hosts a 1st year reunion in February for the new year 13s, which in 2023 has been moved to November. This event has been highly successful in its previous iterations, with approximately 200 guests, which we hope will continue. Further, the YOBs will seek to more deeply engage with OSCA's clubs and societies to raise awareness of their benefits to young people, and in turn hopefully see greater membership.

Finally, the YOBs will implement a newly developed marketing and communications plan to better resonate with their distinct demographic.

The YOBs group is fundamentally important in keeping OSCA 'close to the ground' and responsive to the ever-evolving concerns and interests of successive generations of the youngest segment of our Old Boy community.

## Digital Communications

Whilst OSCA's Podcast series is primarily pitched to Young Old Boys, it has achieved much wider listening, with the median number of listens per episode exceeding 200. One example of the diverse audience appeal was an interview with outgoing Principal Tom Batty on the eve of his last day at Scotch, which attracted 734 "listens". The podcasts are available at [www.oscanet.com.au/stay-connected/theoscapodcast](http://www.oscanet.com.au/stay-connected/theoscapodcast).

OSCA's usage of digital technologies continues to enhance the OSCA brand, with connections via our social media platforms and content through a vibrant website.

## OSCA affiliated clubs & societies

It has been OSCA's ambition for some time to better connect the Scotch parents' auxiliaries with the relevant OSCA clubs and societies, to provide a better pathway for young Old Boys to continue pursuing their interests. This has been facilitated by OSCA Councillor Nick Schiffer ('88) representing OSCA at SPA meetings and working with the SPA executive to embed that connection. SPA representatives are co-opted members of OSCA's clubs and societies committee.

OSMaD's performance of *The Scarlet Pimpernel* was moved from October (when it had been held for ten years) to December in 2022, due to the growing requirements of the School's curriculum. The 2023 performance of *The Hunchback of Notre Dame* will again be held in December, and we continue to work with the school in the support of this community event.

## Finances

Financially the year to 30 June 2023 ended with a surplus of approximately \$70,000 (2022: \$58,000). Net assets increased by \$357,666 (2022: reduced \$302,875), primarily due to volatility in the investment markets flowing through to OSCA's investment portfolio. The portfolio is outsourced to investment professionals (Credit Suisse AG, Sydney Branch) with strong oversight by OSCA's Governance, Finance and Risk Committee. Managed with a long-term growth focus, the portfolio continues in a sound position to provide ongoing income for OSCA's operations, as well as slowly growing its capital base for required expenditures. Financial outcomes will always vary, and OSCA Council is conscious that strong finances are beneficial only insofar as they help OSCA fulfil its purpose.

Finally, but importantly, I thank all OSCA Councillors for their dedication, time and commitment to overseeing OSCA affairs.

A handwritten signature in black ink, appearing to be 'J. Stephen Webster', written over a horizontal line.

J. Stephen Webster ('73)



# Councillors' Report

**The Councillors have pleasure in presenting their report together with the accounts of the Old Scotch Collegians' Association for the year ended 30 June 2023.**

**This report is made pursuant to the provisions of the Corporations Act 2001.**

## LONG-TERM OBJECTIVES

The objects of the Association are to:

- (a) promote the welfare and advancement of Scotch College through the activities of Old Collegians and present and former Staff Members of the College;
- (b) provide a means for Old Collegians to keep in touch with each other, to promote unity among them and to foster and develop in them a desire to assist in the welfare and advancement of the College;
- (c) raise, aid or contribute to the raising of funds for the use and benefit of the College, whether for endowment, building, embellishment, improvement, educational, recreational or any other purposes considered to be advantageous to the College and, with the consent of the proper authorities, to erect, equip and maintain buildings, structures, grounds, memorials and improvements of any kind on the property of the College or at any other place or places;
- (d) establish and encourage, aid, assist and take part in the establishment of funds, exhibitions, scholarships, bursaries and prizes for students or Old Collegians of the College;
- (e) contribute or undertake to contribute to any fund or assist in attaining any object established or designed to foster friendly relationships with the Associated Public Schools of Victoria or other similar schools;
- (f) take or accept any gift of property (whether real or personal and whether subject to any special trust or not) for any one or more of the objects of the Association and to undertake and execute any trust for the purpose of directly or indirectly carrying out the objects of the Association;
- (g) promote sport, wellbeing, entertainment and education among Old Collegians, encourage social interaction between Members of the Association and promote the formation of affiliated clubs for any such purpose, on terms determined by the Council from time to time, including the provision of management and financial support to any clubs affiliated with the Association;
- (h) render financial or other assistance to former office-bearers of the Association or their dependents and to Old Collegians or their dependents in distress and to pay for or contribute to the maintenance and education of the dependants of deceased Old Collegians;
- (i) provide Old Collegians with information on all matters affecting their interests or welfare and to print, publish, issue and circulate (whether in hard copy or electronically) such communications as may be beneficial to any of the objects of the Association;
- (j) do all or any of the things authorised in its Constitution either alone or in conjunction with or as a trustee or agent for others and by or through trustees or agents;
- (k) do all such lawful acts, matters and things as are incidental or conducive to the objects of the Association.

## STRATEGY, 2020-2024

OSCA Council adopted a five-year strategic plan in March 2019, and refreshed it in October 2020 and again in 2021.

The plan states that OSCA must pursue three priorities to deliver one of the best alumni experiences in the world by 2030.

### ***OSCA must pursue three priorities to deliver one of the best alumni experiences in the world by 2030***

<b>Mission</b>	<b>Promote the advancement and welfare of Scotch College and its Old Boys</b>		
<b>Vision</b>	<b>Provide one of the best alumni experiences in the world by strengthening the "Cardinal Thread" – the connections within the Scotch Family</b>		
<b>Priorities</b>	<b>1</b> Providing <b>reasons</b> to connect	<b>2</b> Providing <b>ways</b> to connect	<b>3</b> Providing <b>opportunities</b> to give back
<b>Key activities</b>	<p><b>A. Foster deep friendships between Old Boys to share similar interests</b></p> <ul style="list-style-type: none"> <li>• Events, clubs and societies</li> <li>• Committees and projects</li> <li>• Informal connections</li> </ul> <p><b>B. Support networking and mentoring opportunities</b></p> <ul style="list-style-type: none"> <li>• Early career and career transition support</li> </ul> <p><b>C. Support Old Boys to thrive</b></p> <ul style="list-style-type: none"> <li>• Making sense of School and life experiences</li> <li>• Career and wellbeing support</li> </ul> <p><b>D. Cultivate a worthy sense of Scotch identity, belonging and pride ("Cardinal Thread")</b></p>	<p><b>E. Provide regular opportunities for Old Boys to connect face-to-face</b></p> <ul style="list-style-type: none"> <li>• Events – reunions, dinners (Australia and globally)</li> <li>• Clubs and societies that cater to Old Boy interests/passions</li> <li>• Committees and projects</li> </ul> <p><b>F. Provide world-class digital engagement via</b></p> <ul style="list-style-type: none"> <li>• OSCAconnect and website</li> <li>• Video-conferencing</li> <li>• Great Scot digital magazine</li> <li>• Social media</li> <li>• Easy to access, customisable on-line communities</li> </ul>	<p><b>G. Give back to the School and Scotch Family</b></p> <ul style="list-style-type: none"> <li>• Foundation</li> <li>• Scotch Family groups</li> </ul> <p><b>H. Support the Leadership of the School</b></p> <p><b>I. Create opportunities for the Scotch Family to give back</b></p> <ul style="list-style-type: none"> <li>• Volunteering</li> <li>• Supporting social enterprise</li> </ul> <p><b>J. Improve Scotch's position / reputation in the community</b></p>
	<b>Scotch and OSCA values</b>		

*Approved as a 5 year strategy by OSCA Council 01/04/19. Updated on 06/10/2020 then 26/10/2021.*

## PRINCIPAL ACTIVITIES, 2022–23

Activity	Timing
Annual Dinner	May
AGM and Past Presidents' dinner: <ul style="list-style-type: none"> <li>• OSCA Merit Award inductees:               <ul style="list-style-type: none"> <li>○ Kay Edwards OAM: Old Scotch Film Society</li> <li>○ John Montgomery ('59): Old Scotch Football Club</li> <li>○ Mark Purvis ('74): Old Scotch Athletics Club</li> <li>○ Neil Hart-Smith (60): Old Scotch Bushwalking Club and Koomerang Ski Club</li> <li>○ Paul Torcello: Old Scotch Rugby Club</li> <li>○ Eng Hwa Tan: Old Scotch Badminton Club</li> </ul> </li> </ul>	November
Branches - Australian – Sydney, Perth, Brisbane	Various
Branches - International – London, New York and Singapore	Various
Branches - Regional Victoria – Bellarine Peninsula, North East (Rutherglen) and Central Victoria (Bendigo)	Various
Reunions: 10, 20, 30, 40, 50, 60-year reunions	Various
Young Old Boy (YOBs) engagement: <ul style="list-style-type: none"> <li>• 1- and 5-year reunions</li> <li>• University catch-ups (Melbourne, Monash, Deakin and RMIT)</li> <li>• Careers support and mentoring</li> <li>• 'Beyond the Gates' talks</li> <li>• RSA training</li> </ul>	Various
Special events - Connections with the Year 12 boys and parents: <ul style="list-style-type: none"> <li>• Year 12 Breakfast (Father and Son) and Year 12 breakfast (Mother and Son)</li> <li>• Scotch College Heads of House – Introduction s to OSCA sessions</li> <li>• Valedictory Dinner – Class of 2022</li> </ul>	Various
Special Events – Community: <ul style="list-style-type: none"> <li>• Cordner-Eggleston Cup Lunch</li> <li>• Memorial Hall Centenary and Remembrance Day Assembly</li> <li>• Year 7 New Students – Old Boy drinks</li> <li>• APS Golf Day</li> </ul>	Various
OSCA Clubs and Societies engagement: <ul style="list-style-type: none"> <li>• OSFC – VAFA round of football at Scotch</li> <li>• OSMaD – <i>The Scarlet Pimpernel</i> production</li> <li>• Cardinal Club – Don Macmillan Cocktails</li> <li>• VSHCF – Tartan Festival</li> <li>• OSCA sponsorships of clubs</li> </ul>	Ongoing
OSCA Marketing: <ul style="list-style-type: none"> <li>• Podcast series</li> <li>• OSCAconnect and eNewsletter</li> <li>• <i>Great Scot</i> magazine</li> <li>• Social media: YOBs Instagram page / OSCA Instagram page/LinkedIn/Facebook</li> </ul>	Ongoing

## COUNCILLORS

The names of the Councillors in office at any time during or since the end of the financial year:

Name	Appointed	Resigned	No. of meetings eligible to attend during the year	No. of meetings attended during the year
A A G Wilson	14 February 2011	14 February 2023	4	3
S R Montgomery*	15 October 2012	20 February 2023	7	7
J S Webster	23 November 2016		7	7
J Gallacher	23 November 2016	1 March 2023	5	3
M D Guthridge	22 November 2017		7	6
P Lam	22 November 2017		7	6
A T Macrae	8 October 2018		7	6
J G L Adams	14 October 2019		7	7
P N Wright	20 November 2019		7	6
B James	18 November 2020		7	4
N Schiffer	17 November 2021		7	6
G M Tolson	17 November 2021		7	5
C J McArthur	16 November 2022		4	3
L M Stanistreet	14 February 2023		3	3

\* The Company Secretary, Mr Scott Montgomery, B. Bus., has been Secretary since October 2012

## QUALIFICATIONS AND EXPERIENCE OF COUNCILLORS

The above-mentioned Councillors are all Life Members of the Association. The Councillors have various business, professional, academic, religious, social or sporting experience and qualifications appropriate to the running of the Association. Qualifications of councillors in office at the 30 June, 2023 are below.

Name	Qualifications	Employment
J S Webster	BEC, LLB	General Manager
M D Guthridge	BSc, Grad Dip Ed. Psychology, Doc. Psychology	Management Consultant
P Lam	BBus Syst, MAIPM, MAICD	Management Consultant
A T Macrae	BCom, MBA, CA	Chartered Accountant
J G L Adams	BSc, MProfAcc, CA	Investment Analyst
P N Wright	ACA, ACIS	Retired Chartered Accountant
B James	BBus (Banking and Finance)	Financial Advisor / Company Director
N Schiffer	BCom, LLB, MTax, CPA	Chief Financial Officer
G M Tolson	BEcon, Grad Dip Corp Finance	Company Director - Retired
C J McArthur	BEng, MBA, FAICD	Company Director
L M Stanistreet	BA, JD (Hons)	Barrister

## PRINCIPAL ACTIVITIES

The principal activities of the Association in the course of the financial year remain unchanged and are the advancement of the objects of the Old Scotch Collegians' Association.

## RESULT OF OPERATIONS

The net amount of the operating surplus of the Association for the financial year after provision for income tax was \$69,981 (2022: \$58,160).

## INDEMNIFICATION OF OFFICERS

The Association has paid a premium of \$3,699 (2022: \$3,805) in respect of a contract insuring all Councillors and Officers of the Association against liability up to a limit of \$10,000,000 (2022: \$10,000,000). This contract provides indemnity for loss arising from any claims made against the Councillors and Officers by reason of any wrongful act as defined in the contract.

## CONTRIBUTIONS ON WINDING UP

In the event of the Company being wound up, ordinary members are required to contribute a maximum of The total amount that members of the Company are liable to contribute if the Company is wound up is \$95,000 based on 9,500 ordinary members.

## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

The Auditor's Independence Declaration is set out following this report and forms part of the Councillors' Report for the year ended 30 June 2023.

## RESOLUTION

This report is made in accordance with a resolution of the Council.



J S Webster  
President



P N Wright  
Treasurer

9 October, 2023

Melbourne

# Declaration of Independence



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Australia

## DECLARATION OF INDEPENDENCE BY TIM FAIRCLOUGH TO THE DIRECTORS OF OLD SCOTCH COLLEGIANS' ASSOCIATION

As lead auditor of Old Scotch Collegians' Association for the year ended 30 June 2023, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in black ink that reads 'Tim Fairclough'. The signature is written in a cursive, flowing style.

Tim Fairclough  
Director

**BDO Audit Pty Ltd**

Melbourne, 9 October 2023

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Old Scotch Collegians' Association

# Financial Statements



**STATEMENT OF PROFIT OR LOSS AND  
OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 JUNE 2023**

	Notes	2023 \$	2022 \$
Revenue	3	418,217	447,006
Expenses	4	(348,236)	(388,846)
Profit before income tax expense		<u>69,981</u>	<u>58,160</u>
Income tax expense	2(c)	-	-
Net profit		<u>69,981</u>	<u>58,160</u>
Other comprehensive income, net of tax			
Items that will not be reclassified subsequently to profit or loss			
Net fair value (losses) gains		287,685	(361,035)
Total comprehensive (loss) income for the year		<u>357,666</u>	<u>(302,875)</u>

The above Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the attached notes.

**STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2023**

	Notes	2023 \$	2022 \$
<b>CURRENT ASSETS</b>			
Cash and Cash Equivalents		219,253	369,625
Trade and Other Receivables	6	56,283	58,929
Inventory	7	32,053	29,475
<b>TOTAL CURRENT ASSETS</b>		<u>307,589</u>	<u>458,029</u>
<b>NON-CURRENT ASSETS</b>			
Investment securities	8	3,377,975	2,900,884
<b>TOTAL NON-CURRENT ASSETS</b>		<u>3,377,975</u>	<u>2,900,884</u>
<b>TOTAL ASSETS</b>		<u>3,685,564</u>	<u>3,358,913</u>
<b>CURRENT LIABILITIES</b>			
Trade and Other Payables	9	877,379	908,394
<b>TOTAL LIABILITIES</b>		<u>877,379</u>	<u>908,394</u>
<b>NET ASSETS</b>		<u>2,808,185</u>	<u>2,450,519</u>
<b>EQUITY</b>			
Reserve – Revaluation of Investments		331,572	197,305
Reserve - Portrait Fund		8,100	-
Retained Profits		2,468,513	2,253,214
<b>TOTAL MEMBERS' EQUITY</b>		<u>2,808,185</u>	<u>2,450,519</u>

The above Statement of Financial Position is to be read in conjunction with the attached notes.

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2023**

	Retained Earnings	Assets Revaluation Reserve	Portrait Fund Reserve	Total
	\$	\$	\$	\$
<b>As at 1 July 2021</b>	<b>2,197,901</b>	<b>555,493</b>	-	<b>2,753,394</b>
<b>Changes in Equity</b>				
Net decrease in value of investments	-	(361,035)	-	(361,035)
Surplus for the year	58,160	-	-	58,160
<b>Total comprehensive income for the year</b>	<b>58,160</b>	<b>(361,035)</b>	-	<b>(302,875)</b>
Transfer balance of Investment Revaluation Reserve related to assets disposed during the year to Retained Earnings	(2,847)	2,847	-	-
<b>As at 30 June 2022</b>	<b>2,253,214</b>	<b>197,305</b>	-	<b>2,450,519</b>
<b>Change in Equity</b>				
Net increase in value of investments	-	287,685	-	287,685
Surplus for the year	69,981	-	-	69,981
<b>Total comprehensive income for the year</b>	<b>69,981</b>	<b>287,685</b>	-	<b>357,666</b>
Transfer balance of Investment Revaluation Reserve related to assets disposed during the year to Retained Earnings	153,417	(153,417)	-	-
Transfer to Portrait Fund Reserve	(8,100)		8,100	-
<b>As at 30 June 2023</b>	<b>2,468,513</b>	<b>331,572</b>	<b>8,100</b>	<b>2,808,185</b>

The above Statement of Changes in Equity is to be read in conjunction with the attached notes.

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	<b>Notes</b>	<b>2023</b>	<b>2022</b>
		<b>\$</b>	<b>\$</b>
Cash Flows from Operating Activities:			
- Receipts from Members, Functions and Donations		345,912	430,730
- Payments to Suppliers and Others		(395,395)	(390,938)
- Dividends Received		88,517	96,732
Net Cash provided by Operating Activities	11(b)	<u>39,034</u>	<u>136,524</u>
Cash Flows from Investing Activities:			
- Payments for Investments		(1,534,671)	(202,348)
- Proceeds from Sale of Investments		1,345,265	111,447
Net Cash used in Investing Activities		<u>(189,406)</u>	<u>(90,901)</u>
Net Increase / (Decrease) in Cash Held		(150,372)	45,623
Cash at Beginning of Year		369,625	324,002
Cash at End of Financial Year	11(a)	<u>219,253</u>	<u>369,625</u>

The above Statement of Cash Flows is to be read in conjunction with the attached notes.

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023**

### **1. INTRODUCTION**

The Old Scotch Collegians' Association ("the Association") is a company limited by guarantee, incorporated and domiciled in Victoria with its registered office and principal place of business being Morrison Street, Hawthorn. The operations and principal activities of the Association are the advancement of the objects of the Old Scotch Collegians' Association. The financial statements are presented in Australian dollars.

The financial report was authorised for issue by the Board of Councillors of the Association on the date shown on the Councillors' Declaration attached to the financial statements.

### **2. SUMMARY OF ACCOUNTING POLICIES**

The principal accounting policies adopted by the Old Scotch Collegians' Association are stated in order to assist in a general understanding of the financial report. The financial report of the Old Scotch Collegians' Association is a general-purpose financial report prepared in accordance with Australian Accounting Standards and Interpretations and the Corporations Act 2001.

#### **(a) Overall Policy**

The financial report has been prepared on an accruals basis using the historical cost method and, except where stated, does not take into account current valuations of non-current assets.

There are no significant judgements or key assumptions made in applying accounting policies or concerning the future that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

The Association is an individual entity and is considered to be a Not-for-Profit entity and has prepared the financial statements in accordance with the requirements regarding Not-for-Profit entities as contained in Australian Accounting Standards.

The Association has adopted all of the new, revised or amending Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ("AASB") that are mandatory for the current reporting period.

No new accounting standards or interpretations that have been issued but are not yet effective have been early adopted or will have a material impact on adoption.

#### **(b) Life Membership**

Life Membership fees of \$481.82 (2022: \$481.82) per member net of GST are treated as revenue in the Income Statement. Students are encouraged to pay life membership fees when entering the school and prior to completing Year 12; such receipts are recorded as Life Member Fees in Advance in Note 9 until being recognised as income on completion of Year 12 or in the event that they leave the school before commencing Year 12.

#### **(c) Income Tax**

The Association is exempt from Income Tax under Section 50-5 of the Income Tax Assessment Act 1997.

**(d) Inventory**

Inventory is valued at the lower of cost and net realisable value. Cost is assigned on a first-in-first-out basis.

**(e) Revenue Recognition**

Revenue from the sale of goods is recognised as an amount that reflects the consideration to which the Association expects to be entitled when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised. Revenue from life members is recognised as Life Membership Fees in Advance when received and as revenue when students have completed Year 12. Dividend revenue and distributions are recognised when the right to receive payment is established. Interest revenue is recognised using the effective interest method.

**(f) Impairment**

At each reporting date the Association reviews the carrying amounts of assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. The Councillors are satisfied that the carrying amounts of assets do not exceed the net amounts that are expected to be recovered through the cash inflows and outflows arising from the continued use and subsequent disposal of the assets.

**(g) Financial Assets and Financial Liabilities**

Financial assets and financial liabilities are recognised on the Statement of Financial Position when the Association becomes party to the contractual provisions of the financial instrument.

A financial asset is derecognised when the contractual rights to the cash flows from the financial assets expire or are transferred and no longer controlled by the Association.

A financial liability is removed from the Statement of Financial Position when the obligation specified in the contract is discharged or cancelled or expires.

**(h) Financial Assets at Fair Value through Other Comprehensive Income**

Shares and units held by the Association are classified as being at fair value through Other Comprehensive Income, recognised at trade date and are stated at fair value. Gains and losses arising from changes in fair value are recognised directly in the Investments Revaluation Reserve. When an investment is disposed of the cumulative gain or loss previously recognised in the Investments Revaluation Reserve is transferred to Retained Earnings.

**(i) Fair Values**

The table below identifies the methodologies used to value financial instruments at fair value. The different levels have been defined as follows:

<b>Level</b>	<b>Valuation method</b>
Level 1	Quoted prices (unadjusted) in active markets for identical assets and liabilities.

Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
Level 3	Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following methods and assumptions are used to determine the net fair values of financial assets and liabilities:

Level	Valuation method
Cash, cash equivalents and short-term deposits	The carrying amount approximates fair value because of their short-term to maturity (Level: n/a).
Receivables and payables	The carrying amounts approximate fair value (Level: n/a)
Investment securities	The fair value is calculated using quoted prices in active markets (Level 1) for shares and units listed on a prescribed stock exchange and published prices for unlisted trusts (Level 2).

(j) **Portrait Fund**

The Association has, for many years, undertaken to pay for the portrait of a retiring Chair of the Scotch College School Council. The timing and cost of a portrait is generally not known in advance and the Association has determined that it is prudent to set-aside funds from Retained Earnings to be used when a portrait of a retiring Chair is commissioned.

**3. REVENUE**

	<b>2023</b>	<b>2022</b>
	\$	\$
Dividends Received	83,421	100,553
Gross Proceeds from Functions etc	155,894	161,865
Life Members' Fees	130,582	107,464
Sales of Wines, Ties, Badges, Kilts etc	28,320	65,124
Sponsorships	20,000	12,000
	418,217	447,006

#### 4. EXPENSES

	<b>2023</b>	<b>2022</b>
	\$	\$
Cost of Sales	27,712	59,468
Administrative Expenses	106,750	98,677
Assistance and Contributions	37,677	42,702
Functions and Presentations	163,107	151,141
Life Member Promotion	6,061	9,638
Portrait	-	25,000
Public Relations	6,929	2,220
	<hr/> 348,236	<hr/> 388,846

Following the relaxation of COVID-19 rules covering social engagements in late 2021, the Association was able to resume holding its usual range of events. This included holding a number of 'catch-up' events and accounts for higher income and expenditure in the 2022 financial year.

The Expense item "Assistance and Contributions", \$37,677 (2022: \$42,702) represents financial support provided by OSCA to Old Scotch clubs.

#### 5. AUDITOR'S REMUNERATION

The auditors of the Association are appointed in an honorary capacity and received no other benefits in the year ended 30 June 2023 or 30 June 2022.

#### 6. TRADE AND OTHER RECEIVABLES

##### Current

Accrued Dividends and Interest	8,721	13,817
Sundry Debtors	1,631	6,457
Prepayments	45,931	38,655
	<hr/> 56,283	<hr/> 58,929

#### 7. INVENTORY

The inventory comprises wines, kilts, ties and bow ties, and OSCA history books and is shown at cost

32,053	29,475
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## 8. OTHER FINANCIAL ASSETS

	2022	2021
	\$	\$
Financial Assets at fair value through Other Comprehensive Income:		
Investments in shares and unit trusts	3,377,975	2,900,884

Net fair value has been determined by reference to current quoted market bid prices (Level 1) and to published redemption prices for unlisted trusts (Level 2). For descriptions of the valuation methods see note 2 (i).

## 9. PAYABLES

Life Membership Fee in advance	867,091	860,800
Other creditors	10,288	47,594
	<u>877,379</u>	<u>908,394</u>

## 10. KEY MANAGEMENT PERSONNEL

The Councillors do not receive remuneration or other benefits from the Association. They pay membership fees and are involved in other transactions with the Association on the same terms and conditions as available to other members.

The Association did not have any employees at 30 June 2023 (2022: Nil). The salaries and wages of persons employed in the Old Scotch Collegians' office and other administrative expenses are paid by Scotch College. The Association reimbursed Scotch College to the extent of \$49,676 (2022: \$39,091) disclosed as Administrative Expenses.

## 11. NOTES TO THE STATEMENT OF CASH FLOWS

### (a) Reconciliation of Cash

For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments in money market instruments net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the Statement of Financial Position as follows:

	2023	2022
	\$	\$
Cash at Bank	219,253	369,625

### (b) Reconciliation of Net Cash Provided by Operating Activities to Profit after Income Tax

Operating Surplus after Income Tax	69,981	58,160
Changes in Assets and Liabilities:		
Decrease / (Increase) in Receivables	2,646	29,350
(Increase) / Decrease in Inventory	(2,578)	9,998
(Decrease)/Increase in Creditors	(37,306)	(11,574)
Increase in Unearned Income	6,291	50,590
Net Cash provided by Operating Activities	39,034	136,524

## 12. FINANCIAL INSTRUMENTS

### Capital Management

The Councillors have outsourced the investment operations of the Association's investment corpus to Credit Suisse Management AG, Sydney Branch (Credit Suisse). The mandate given to Credit Suisse is based on clearly-defined parameters outlined within our Investment Policy Statement. The objectives of this corpus include the goals that returns from investments are maximised so that adequate cash flows are generated to fund its activities and continue as a going concern. There have been no changes in the strategy adopted by the Councillors to control the capital of the Association since the prior year.

### Financial Risk Management

The Association has invested its surplus funds in a diversified pool of investment assets (equities, fixed income, diversified funds) governed by an asset allocation approach, which comprise the investment portfolio. The Governance, Finance and Risk Committee is responsible for the investment portfolio and has written guidelines to ensure that financial risk is managed appropriately to achieve the investment objectives, which are stated as:

- Maintaining a good spread of investments across the major asset classes with the objective of growing the capital base over the long term and minimising risk/volatility; and
- Maintaining/increasing the level of income generated by the portfolio.

The Association's investment activities expose it to a variety of financial risks: market risk (including currency risk, interest rate risk and price risk), credit risk and liquidity risk. The Governance, Finance and Risk Committee regularly reviews the investment portfolio and manages the different types of risks to which it is exposed. No significant exposure to currency, interest, credit or liquidity risk is considered to exist.

All investments are readily tradeable investments that can be realised as required.

### Sensitivity Analysis

The Association does not have significant interest rate risk. The Association's investments are subject to risk, being essentially financial market investments, including shares and securities traded on the Australian and International Stock Exchange and Unit Trusts. As such fluctuations in the financial markets will impact the financial risks of the Association. For the purpose of the sensitivity analysis a 10% change in the value of the investments is a reasonable estimate of the sensitivity of the financial asset. The Association's investments are Financial Assets at fair value through Other Comprehensive Income with changes in value recognised directly in the Available for Sale Revaluation Reserve. Movements in value do not impact the profit or loss.

	<b>Reported Net Assets Adjusted for impact of movement</b>	
	<b>As at 30 June 2023</b>	<b>As at 30 June 2022</b>
	<b>\$</b>	<b>\$</b>
If the value of the investment was 10% lower than reported	2,470,039	2,160,431
Reported Net Assets	2,808,185	2,450,519
If the value of the investment was 10% higher than reported	3,145,982	2,740,607

### Net Fair Values of Financial Assets and Liabilities

The carrying amounts of financial assets and liabilities approximate fair value. The aggregate net fair value of financial assets and liabilities is presented in the table above. Net fair value of financial assets and liabilities are determined on the following basis:

- Cash, cash equivalents and short-term investments: The carrying amount approximates fair value because of their short term to maturity.
- Receivable and payables: The carrying amount approximates fair value.
- Other financial assets: The fair value is estimated by reference to market values, refer note 2(i).

**OLD SCOTCH COLLEGIANS' ASSOCIATION**

**A.B.N. 98 004 198 403**

**COUNCILLORS' DECLARATION**

In the opinion of the Councillors of the Association:

- (a) the accompanying financial statements and notes are in accordance with the Corporations Act 2001, comply with Australian Accounting Standards and give a true and fair view of the Association's financial position as at 30 June 2023 and for the year ended on that date.
  
- (b) at the date of this declaration, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Councillors.



J S Webster  
President



P N Wright  
Treasurer

9 October, 2023

Melbourne

# Independent Auditor's Report



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## INDEPENDENT AUDITOR'S REPORT

To the members of Old Scotch Collegians' Association

### Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of Old Scotch Collegians' Association (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of Old Scotch Collegians' Association, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the President's and Councillors' Report's, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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### **Responsibilities of the directors for the Financial Report**

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at:

[http://www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf)

This description forms part of our auditor's report.

**BDO Audit Pty Ltd**

A handwritten signature in black ink that reads 'Tim Fairclough'. Above the signature, the letters 'BDO' are written in a large, stylized, handwritten font.

Tim Fairclough  
Director

Melbourne, 9 October 2023





**Old Scotch Collegians' Association**

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